

20
23

Annual Report





MELBOURNE ORLANDO INTERNATIONAL AIRPORT • MLB

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MELBOURNE AIRPORT AUTHORITY CHAIRMAN



Reflecting on the past year at Melbourne Orlando International Airport (MLB), I am filled with immense pride and gratitude. I want to extend my heartfelt thanks and congratulations to our Executive Director, Greg Donovan, MLB's leadership team, and all employees who work tirelessly to keep our airport running smoothly every day. Their skill, competence, and unwavering commitment are truly the backbone of our success. It is an honor serving as Chairman of the Melbourne Airport Authority (MAA) Board.

I would also like to express my sincere gratitude to our former MAA Chairman, Jack L. Ryals. His invaluable contributions and leadership over the last 20 years have left a lasting impact on our airport. This year we also bid farewell to Board Member, the Honorable Debbie Thomas, whose service has been greatly appreciated. At the same time, we welcomed Board Members, Brent Peoples, appointee of the Melbourne Regional Chamber, and Vice Mayor Mark LaRusso, appointee of the Melbourne City Council.

The past year has been remarkable in many ways. We celebrated the unveiling of our terminal expansion project, which included the addition of a ninth gate, significantly enhancing our capacity and service offerings.

While many airports are still operating below pre-pandemic levels, MLB reported near-record activity, serving 747,691 passengers—the highest count since 1990. This achievement underscores our operational excellence and our role as an indispensable economic driver for the local community. Contributing an estimated \$3.1 billion to the local economy, our airport has proven to be a vital contributor to regional prosperity. We are particularly proud to have achieved this financial stability through sound and responsible fiscal management without any local tax revenues.

As we look ahead, I am confident that with our dedicated team, strategic vision, and unwavering commitment, we will continue to serve as a critically important driver in creating jobs and ensuring a sound economy in our community.

William C. Potter, Esq.
Chairman, Melbourne Airport Authority

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MELBOURNE AIRPORT AUTHORITY



The Honorable Tim Thomas
Vice Chairman City Council Representative



Michael Fischer, CCIM
*At-Large Representative
P.A.V.C.O. Contracting Group, LLC*



Scott T. Mikuen, Esq.
*Airport Tenant Representative
L3Harris Technologies*



Mayor Paul Alfrey
City Council Representative



Vice Mayor Mark LaRusso
City Council Representative



Brent E. Peoples
*Melbourne Regional Chamber
Representative, Raymond James*



Adam Bird, Esq.
*Airport General Counsel
WhiteBird Attorneys at Law*

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EXECUTIVE DIRECTOR



“Incredible things in the business world are never made by a single person, but by a team.”

~Steve Jobs

Melbourne Orlando International Airport’s (MLB) success in 2023 was driven by a strong team, including our Melbourne Airport Authority Board, dedicated MLB employees, and supportive airport partners. Their commitment enhanced the airport’s efficiency and provided exceptional services, ensuring passenger safety and comfort.

And to the nearly 750,000 passengers we welcomed in 2023, thank you for your trust. You inspire us to continually elevate the MLB experience.

In 2023, we focused on four strategic areas:

1. Passenger Experience: Providing safe and exceptional passenger experiences remains our highest priority. In 2023 we achieved the second highest passenger count in our 96-year history, with nearly three-quarters of a million passengers benefitting from our newly renovated terminal, featuring improved amenities.

2. Infrastructure and Technological Advancements: We made significant strides in improving airport infrastructure and technology, opening our newly renovated and expanded terminal that added 86,000 square feet, a ninth gate, and new boarding bridges for wide-body aircraft. We also introduced common-use ticketing counters and gates for greater operational efficiency. Our expanded security checkpoint features the latest technologies allowing for faster screening and passenger processing.

3. Strengthening Air Service: Domestic enplanements rose 11% from the previous year thanks to ongoing and expanded air service. We celebrated 40 years of partnership with Delta Air Lines, continuing to provide global connectivity with one stop. American Airlines maintained routes to Charlotte and reintroduced seasonal nonstop service to Washington, D.C. Allegiant added a nonstop route to Allentown, PA, and Sun Country expanded with seasonal flights to Minneapolis-St. Paul. TUI, the UK’s top holiday maker, continued its international service from the UK, marking its second successful year with MLB.

4. Tenant Relations: Our success is heavily influenced by our business development strategy and the quality of our tenants. The airport attracted new commercial tenants, like Dassault Falcon Jet, and Northrop Grumman further elaborated on its B-21 Raider Stealth Bomber program, bringing more high-paying jobs to Melbourne and significantly impacting the local economy.

As we reflect on our accomplishments in 2023, we remain committed to our strategic priorities and look forward to the opportunities that lie ahead. Thank you for being part of our journey.

Greg Donovan, A.A. E.
Executive Director, Melbourne Orlando International Airport (MLB)

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MANAGEMENT TEAM



Mark Busalacchi
Director of Business
Development & Marketing



Clifford Graham, C.M.
Director of Operations &
Maintenance



Mike O'Dell, C.P.A.
Director of Finance &
Administration



David Perley, A.I.C.
Director of Capital Improvements



**Chief Reneè Purden,
ACE**
Director of Public Safety &
Chief of Police



**Stephanie L. Betts,
C.M., ACE**
Assistant Director of
Operations & Maintenance



**Melissa Naughton,
C.M., ACE**
Assistant Director of Business
Development & Marketing



Bill Johnson, A.A.E.
Senior Advisor for State &
Federal Affairs



Jack L. Ryals, C.C.I.M.
Senior Advisor for Local &
Regional Affairs

MLB VISION TAKES FLIGHT

Marking A Major Milestone in MLB's \$72 Million Terminal Expansion and Renovation Project

On January 25, 2023 years of dedication and a substantial investment culminated in MLB's official unveiling of the Terminal Renovation and Expansion Project.

The \$72 million expansion added 86,000 square feet, introducing a state-of-the-art terminal equipped with new amenities:

- A spacious new holdroom featuring a relaxed coastal casual design
- New dining and retail offerings
- A welcome center
- Upgraded passenger boarding bridges, capable of handling widebody aircraft
- Common-use ticketing and gate technologies for operational efficiency
- An expanded TSA security checkpoint capable of operating four lanes at a time
- An enhanced international baggage claim area
- Additional amenities including a pet relief area, a lactation room, and modern restroom facilities



MLB Celebrates Historic Expansion with Ribbon Cutting Ceremony

After more than one year from breaking ground, MLB unveiled its newly renovated terminal and expansion project. This significant milestone in MLB history was celebrated with a special ribbon-cutting event attended by elected officials, special guests, stakeholders, local chambers of commerce, and media members. Guests enjoyed an informative tour showcasing the capital improvements before gathering in the new holdroom for a delightful dining experience provided by the Tap Room restaurant.

This expansion enhances MLB's capacity to serve our growing community, reaffirming our commitment to providing a superior travel experience. As we look ahead, MLB remains dedicated to excellence and innovation, ensuring our terminal continues to reflect the beauty and efficiency of Central Florida while welcoming travelers from around the globe.



WELCOME CENTER DEDICATION:

In March, Melbourne Orlando International Airport (MLB) honored Jack L. Ryals for his exceptional 19 years of leadership on the Melbourne Airport Authority Board by naming its new welcome center, "The Jack L. Ryals Welcome Center". Located as the central hub for all arriving international passengers, the Welcome Center serves as a gateway to the Space Coast. A beautiful bronze plaque commemorates Mr. Ryal's enduring legacy and his vision, which contributed to bringing more passengers to MLB.

Honoring the vision of Jack L. Ryals, C.C.I.M.



Jack Ryals arrived in Melbourne in 1972 and became an integral part of the community. Mr. Ryals' contributions have left an indelible mark on MLB and the Melbourne community. As we look to the future, Mr. Ryals continues to contribute to the airport's vision and growth as a senior advisor.



MLB BY THE NUMBERS

Since 1928, MLB has been a vital economic driver on Florida's Space Coast. MLB is dedicated to enhancing passenger experiences, while continuing to work with new and existing airline partners to expand frequency, capacity, and routes.

Beyond commercial airline traffic, MLB is recognized globally as a hub for aerospace, defense, and aircraft manufacturing. Dozens of world class companies call MLB home, benefitting from the area's highly skilled and specialized workforce.



\$72,000,000

RENOVATION AND EXPANSION PROJECT UNVEILED!

Adding 86,000 square feet

\$17,480,800
TOTAL GRANT MONEY SECURED IN 2023



\$371,809
Food, Beverage & Retail Concessions
50% Growth YOY

747,691 Passengers Served in 2023

(domestic & international)

The second highest level in MLB history, only surpassed by the airport's top year ever in 1990.

\$\$\$\$\$\$\$\$3.1 BILLION
In Annual Economic Impact
(according to 2023 FDOT Study)

\$162.8 MILLION
Contributed to Local GDP

2023



5,000+
Passengers made November 5, 2023, the single busiest day in MLB history.

MORE THAN 67 World-Class Tenants

On average 20,000 professionals are on campus daily



\$2,000,000
In Parking Revenue
(a new milestone)
14% YOY INCREASE

2023 was an **11% YOY** Increase in Domestic Enplanements

MLB SOARS TO NEW HEIGHTS

MLB is incredibly proud to have achieved the second highest passenger count in our 96-year history!

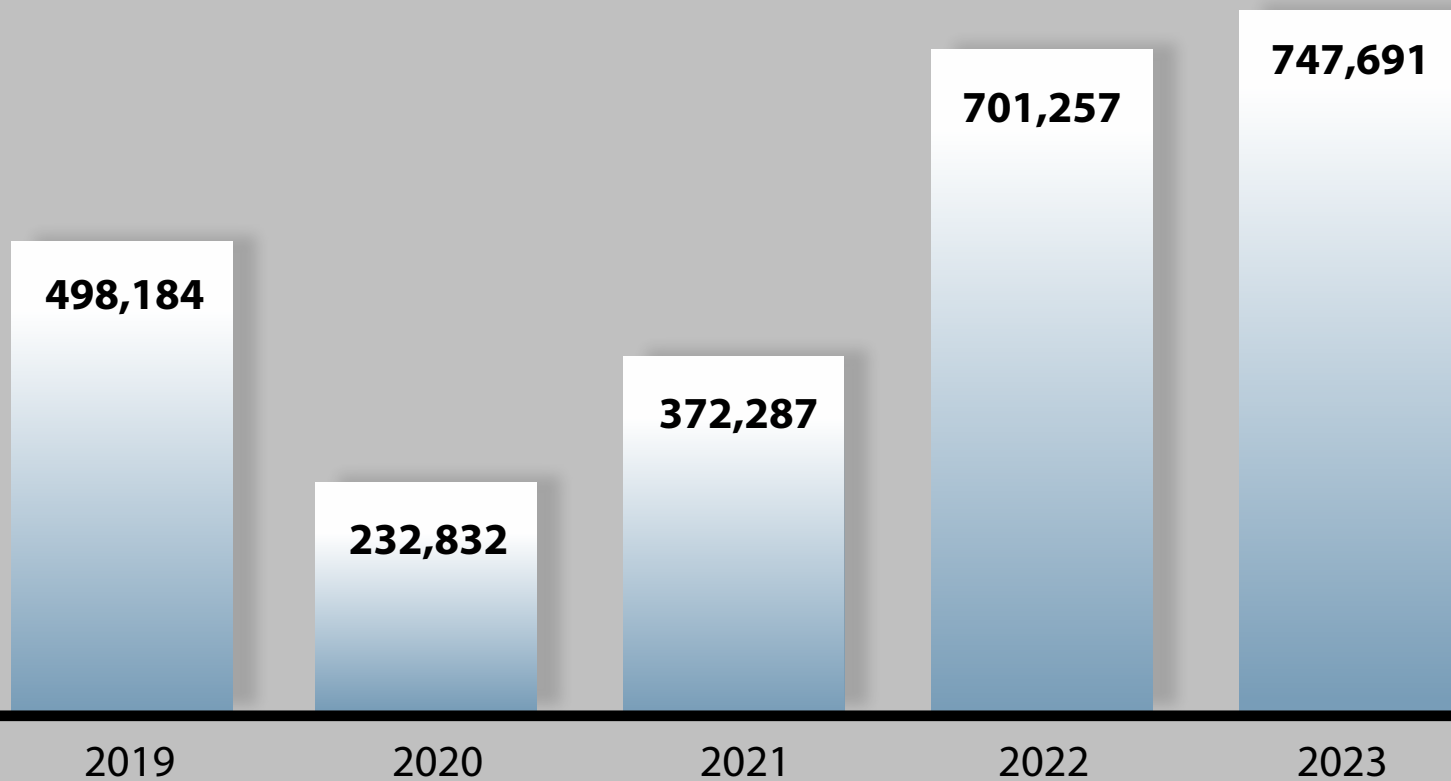
While many airports have not fully recovered from the pandemic's impact, MLB's success is soaring. In 2023 we served 747,691 total passengers – both domestic and international – a record only surpassed by MLB's top-year in 1990.

According to Executive Director Greg Donovan, "We have made incredible strides in recent years at MLB, and maintaining our upward momentum is critical in leading the airport to even greater heights as we continue to meet the needs of the traveling public. We look forward to ongoing growth and know MLB's greatest years lie ahead."

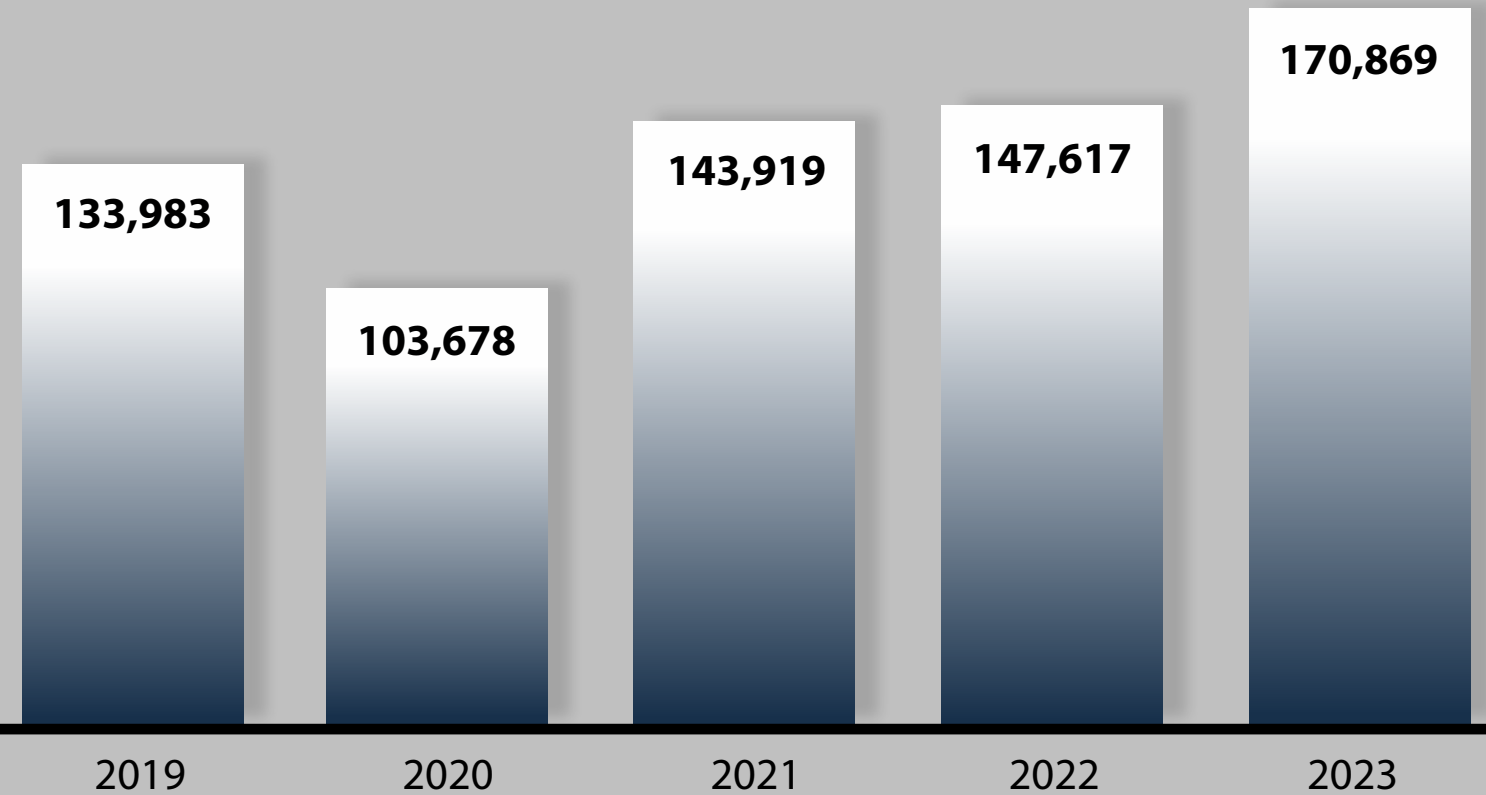
Celebrating a Banner Year in Passenger Traffic



MLB Annual Passenger Traffic



Annual Aircraft Operations: Takeoffs and Landings



The total includes the passenger, cargo, and aircraft operations data for the airport for the year.

Aircraft Operations

In 2023, MLB experienced year-over-year growth in aircraft operations, totaling 170,869, marking a notable increase in both takeoffs and landings. Aircraft operations, which encompass commercial, cargo, and general aviation flights, serves as a critical measure of our airport's activity and operational capacity. This metric not only reflects the volume of traffic but also provides insights into the airport's ability to accommodate and support growing travel demands.

The impressive growth in aircraft operations this year underscores our success in enhancing airport facilities and services to meet rising passenger and cargo needs.



CONTINUING INTERNATIONAL CONNECTIONS

MLB is proud to be one of TUI's 70 worldwide destinations. As the UK's top holiday maker, TUI brings tourists from six gateway cities in the UK to Melbourne. The airline successfully concluded its first season at MLB with rave reviews and more than 240,000 international passengers served, many of whom are already planning their return trip!

TUI's Inaugural Year at MLB

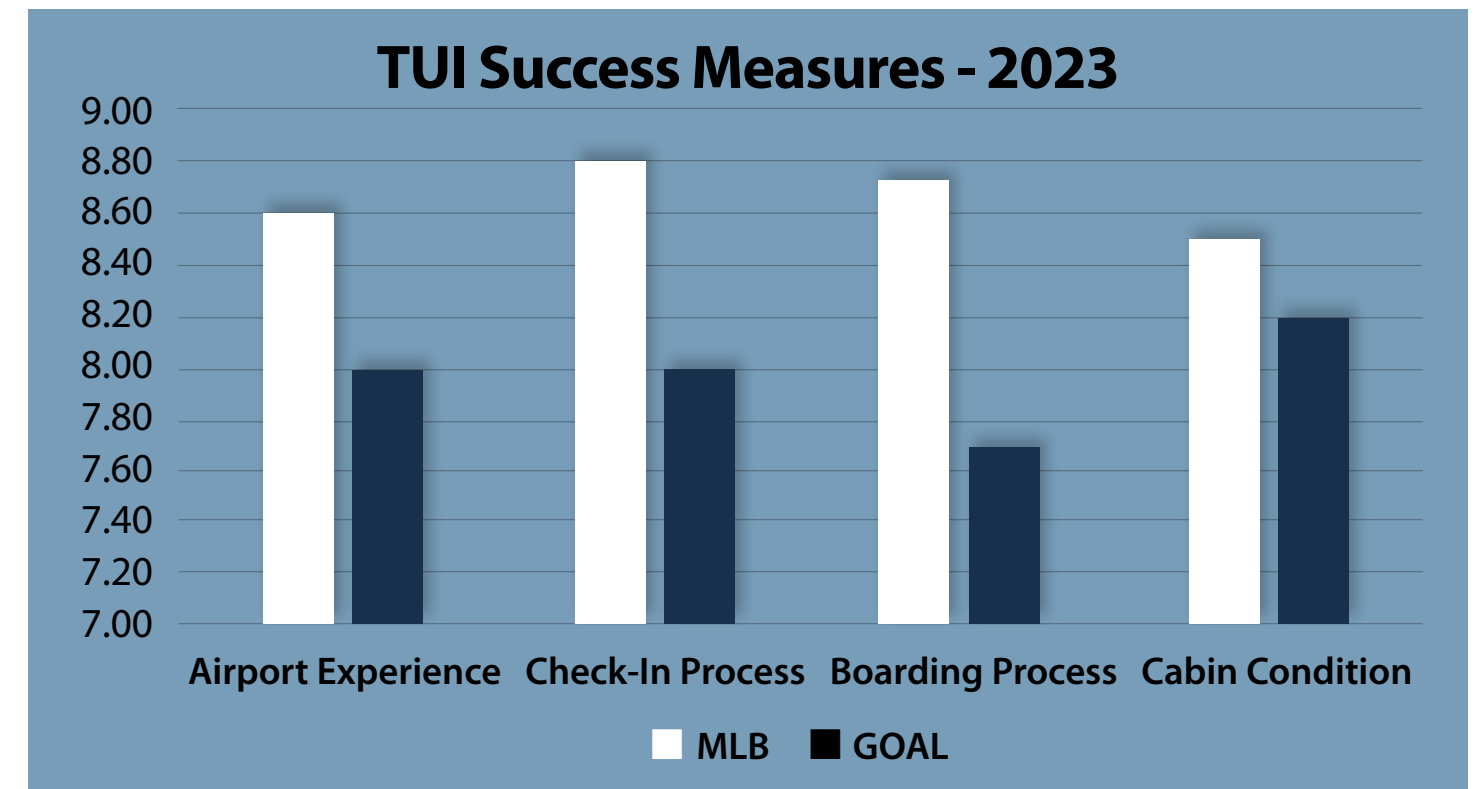


MLB Hosts Out of This World Event For TUI

On April 30, 2023 MLB executives and MAA board members welcomed TUI executives and distinguished UK journalists to the Kennedy Space Center for a stellar celebration marking the first anniversary of a successful partnership. The event and press trip promoted the unique attractions of the Space Coast and underscored the ease and convenience offered by MLB. The event generated 92 media mentions, collectively reaching an impressive audience of 50.4 million potential viewers in the UK.

MLB Achieves Top Rankings

In 2023, MLB exceeded TUI's benchmark performance goals in every category, including boarding experience and cabin condition. Additionally, MLB achieved a notable ranking of #3 out of more than 100 destination airports in TUI's systems.



WHAT'S THE CRAIC?

MLB Welcomes First-ever Nonstop Flight From Belfast to the U.S.

While most TUI flights arrive from England and Scotland, on June 22, 2023, a team of MLB Ambassadors welcomed the airport's first flight of passengers from Belfast, Northern Ireland. These TUI flights were notable for being the only nonstop flights between the domestic U.S. and Northern Ireland in 2023!



BUSIEST DAY IN MLB HISTORY

MLB continues to welcome TUI visitors, receiving over 300 tourists per flight. On November 5, 2023 an unprecedented six TUI 787 Dreamliners landed and departed in a single afternoon, marking MLB's busiest day in airport history. On average these visitors stay for two weeks, representing important tourism revenue. Many enjoy our beautiful beaches, attractions, and entertainment, while others set sail on cruises from Port Canaveral or visit nearby theme parks.



DOMESTIC TRAVEL TAKES-OFF AT MLB

Domestic travel, the cornerstone of MLB's commercial flight operations, reflected an impressive 11% increase in domestic enplanements year over year.

Our commitment to new and existing airline partnerships creates economic growth by boosting tourism and generates revenue from increased passenger traffic.

Every route contributes to our success, including seasonal flights that attract visitors during peak times. While shifts in passenger demand may lead to service adjustments, we value the positive impact of each partnership throughout the duration of their service.

Delta Air Lines Connects Melbourne to the World



2023

Our enduring partnership with Delta Air Lines spans an impressive 40 years. Delta's daily service to Atlanta solidifies MLB as a vital global travel hub for the Space Coast, connecting passengers to over 200 destinations across 52 countries and 6 continents with just one stop.

The strategic significance of Delta's operation extends beyond convenience; it enhances productivity for local business travelers and fosters economic growth in our region.



American Airlines Shines in 2023:

American Airlines demonstrated exceptional performance in 2023, underlining its operational excellence and reliability across its expansive network. As a pivotal airline partner at MLB Airport, American Airlines continued to provide daily nonstop flights from MLB to its convenient hub in Charlotte, NC, ensuring seamless connectivity for both business and leisure travelers.

Additionally, the airline operated 28 Saturday flights nonstop from MLB to Washington D.C. (DCA) from January to April 2023. Recognizing the growing demand for flights to DCA, the airport is eager to expand this service to a year-round weekday schedule. Together with local business leaders and city officials the airport is working to hopefully secure one of the limited and highly sought slots at Ronald Reagan Washington National Airport.



Allegiant Continues Low Cost Flights

Allegiant Air, a prominent ultra-low-cost carrier, began offering routes from MLB at the end of 2021 and the airline quickly gained popularity for its affordable flights with the local community.

The airline provided low-fare travel options to Concord, NC, Pittsburgh, PA and Nashville, TN, and it announced its plans to add Allentown, PA in 2024.



Sun Country Airlines Begins Service to Minneapolis-St. Paul

On February 3rd, Sun Country Airlines commenced scheduled seasonal service to Minneapolis-St. Paul International Airport (MSP), expanding upon their existing charter services from MLB.

Known for offering the highest number of nonstop flights from MSP to Florida, Sun Country introduced Melbourne, FL as their 12th destination, catering to vacationers and retirees wintering in the Sunshine State.

Throughout the holiday season, flights were consistently full, underscoring the popularity of service from the Midwest to the Space Coast.



MLB Says Hello Avelo!

In early April, ultra-low-cost carrier Avelo announced new air service from MLB to New Haven, CT, Raleigh-Durham, NC, and Wilmington, DE. MLB and the Space Coast Tourism Development Council supported the new routes with extensive promotion and local media coverage.



The first Avelo flight was celebrated with a water arch display

The Mighty Antonov Visits MLB

On April 28, 2023 Melbourne Orlando International Airport welcomed the world's largest operational aircraft, the Antonov, for a cargo drop-off. Staff, aviation enthusiasts, and special guests eagerly gathered to witness the impressive landing of this colossal aircraft.

The Antonov, a Ukrainian cargo airline and division of the Antonov aviation company, boasts a maximum payload of over 250 tons and a cargo hold capacity of 1,100 cubic meters.



Norse Finds a Safe Haven at MLB

On a stormy July afternoon, a Norse Atlantic Airways flight from London to Orlando was diverted to Melbourne Orlando International Airport due to a severe thunderstorm. The Boeing 787-900, carrying 292 passengers, landed at MLB as heavy storms, gusty winds, and rain swept through Central Florida.

The diversion was essential to ensure the safety of everyone on board, and MLB was prepared to offer shelter for the crew and passengers until the storm passed.

We extend our gratitude to the Airport Operations team, Ambassadors, Customs officials, and Metz Culinary Management for their swift and compassionate response in assisting these travelers during this challenging situation.



BUSINESS DEVELOPMENT AT MLB

Hyatt Place Hotel Opens For Business



In June, the Hyatt Place Hotel opened its doors and welcomed special guests and community stakeholders to their official grand opening celebration. The 139-room hotel is located just steps away from the terminal. During its first year, the hotel has been doing very well, with strong occupancy rates driven by travelers through the airport, business travelers associated with one of the many companies in the area, and other visitors and sports groups.

Future amenities include a rooftop bar and restaurant as well as a fixed based operator (FBO) where general aviation enthusiasts will be able to fly in and enjoy the convenience of an on-airport hotel.



MLB Welcomes Another World-Class Tenant: Dassault Falcon Jet

Excitement built when Dassault Falcon Jet (DFJ), a leading aerospace company with a presence in over 90 countries across six continents, chose Melbourne Orlando International Airport to build its newest heavy maintenance facility, capable of servicing all DFJ aircraft. Leasing 48 acres of airport property, this global aircraft manufacturer will be investing \$150 million while creating 400 high paying jobs for our community.

The project, code-named "Project Vista," succeeded due to the collaborative efforts of airport staff, Enterprise Florida, the Space Coast Economic Development Commission, Space Florida, and the City of Melbourne. DFJ chose Melbourne primarily because of the area's skilled workforce, which includes approximately 35,000 professionals in aviation and aerospace.

Once completed, the new facility will provide a full range of services including maintenance, repair and overhaul (MRO), engineering, and modifications. The site will also serve as a regional distribution hub. The completion of the campus will be executed in two phases, with phase one including an MRO hangar with administration and support offices, as well as a 54,000 square-foot paint hangar expected to be completed by mid 2025.



2023 GRANT FUNDING



In 2023, our airport received 8 transportation related grants totaling \$17,480,800. These funds are crucial for enhancing infrastructure, improving passenger experience, and supporting growth, ensuring we meet the needs of our travelers and community.



\$1,267,370

FAA Grant for rehabilitation
Taxiway A – design phase

\$4,050,000

FAA Grant for Phase 2
Terminal Expansion –
International PBB Gate 9

\$1,300,000

FDOT Grant for
T-Hangar Infrastructure

\$70,410

FDOT Grant for rehabilitation
Taxiway A – design phase

\$5,363,470

FAA Grant for infrastructure,
including sprinkler system

\$5,000,000

FAA Grant for terminal renovations
including new restrooms, belt,
escalator, and floor

\$297,971

FDOT Grant for infrastructure,
including sprinkler system

\$131,579

FDOT Grant for terminal renovations
including new restrooms, belt,
escalator, and floor

These are multi-year grants and revenue is recognized in the financial statements in accordance with generally accepted accounting principles.

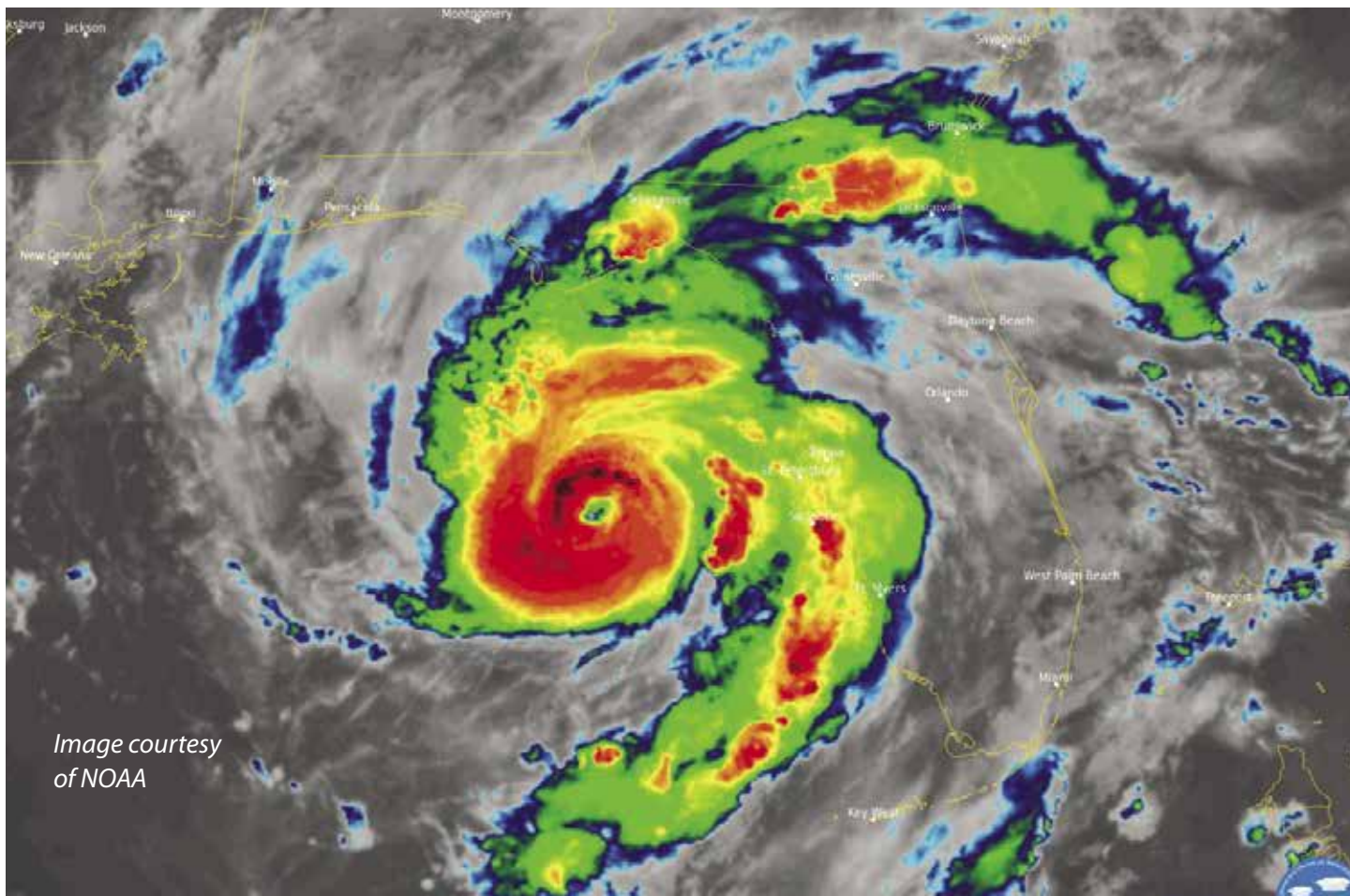
TROPICAL WEATHER

MLB Weathers Hurricane Nicole



On November 10, 2022, Hurricane Nicole—a sprawling late-season storm and one of only three hurricanes on record to make landfall in Florida during November—struck near Vero Beach as a Category 1 storm.

In response, MLB suspended flight operations and closed facilities on November 9th as a precaution. The airport worked closely with airline partners, tenants, and stakeholders to ensure the safety and security of all facilities. Although the storm caused moderate damage to the atrium skylights, MLB’s preparedness allowed for a successful reopening and resumption of normal operations by 4 pm on November 10th.



MLB Hosts Air National Guard Staging Area During Hurricane Idalia



On August 30, Hurricane Idalia made landfall as a category 3 storm in Florida’s Big Bend. The storm was forecasted to bring with it flooding and 125 mph winds. As part of the State of Florida’s emergency response efforts, members of the Air National Guard were stationed at strategic locations throughout the state. MLB was proud to host 50 service men and women, along with the Chinooks, six Blackhawk helicopters, and a Lakota reconnaissance helicopter. Thanks to the efforts of team MLB and our partners at Sheltair, the airport was able to lend a hand to our fellow Floridians.

Flight through Tropical Storm Idalia on NOAA WP-3D Orion N43RF Miss Piggy, August 28, 2023.

Image courtesy of NOAA/OMAO/Nick Underwood.



ART SETS THE SCENE AT MLB

At MLB art plays a central role in crafting an inviting and engaging atmosphere for travelers. From a striking wall mural that captures the unique spirit of the Space Coast to impressive travel-inspired sand sculptures in the terminal atrium, each artistic element not only beautifies the space but also creates a captivating environment for our visitors. Through our partnership with the Brevard Cultural Alliance, we proudly display original artworks by local artists, offering travelers a glimpse into our vibrant creative community.

Sandsational Sand Sculpting

Whimsical and incredible sculptures created by Sandsational Sand Sculpting artists captivate MLB visitors, offering the perfect start to their vacation photos. With ever-changing displays, there's always a new masterpiece to look forward to.

Celebrating Local Talent

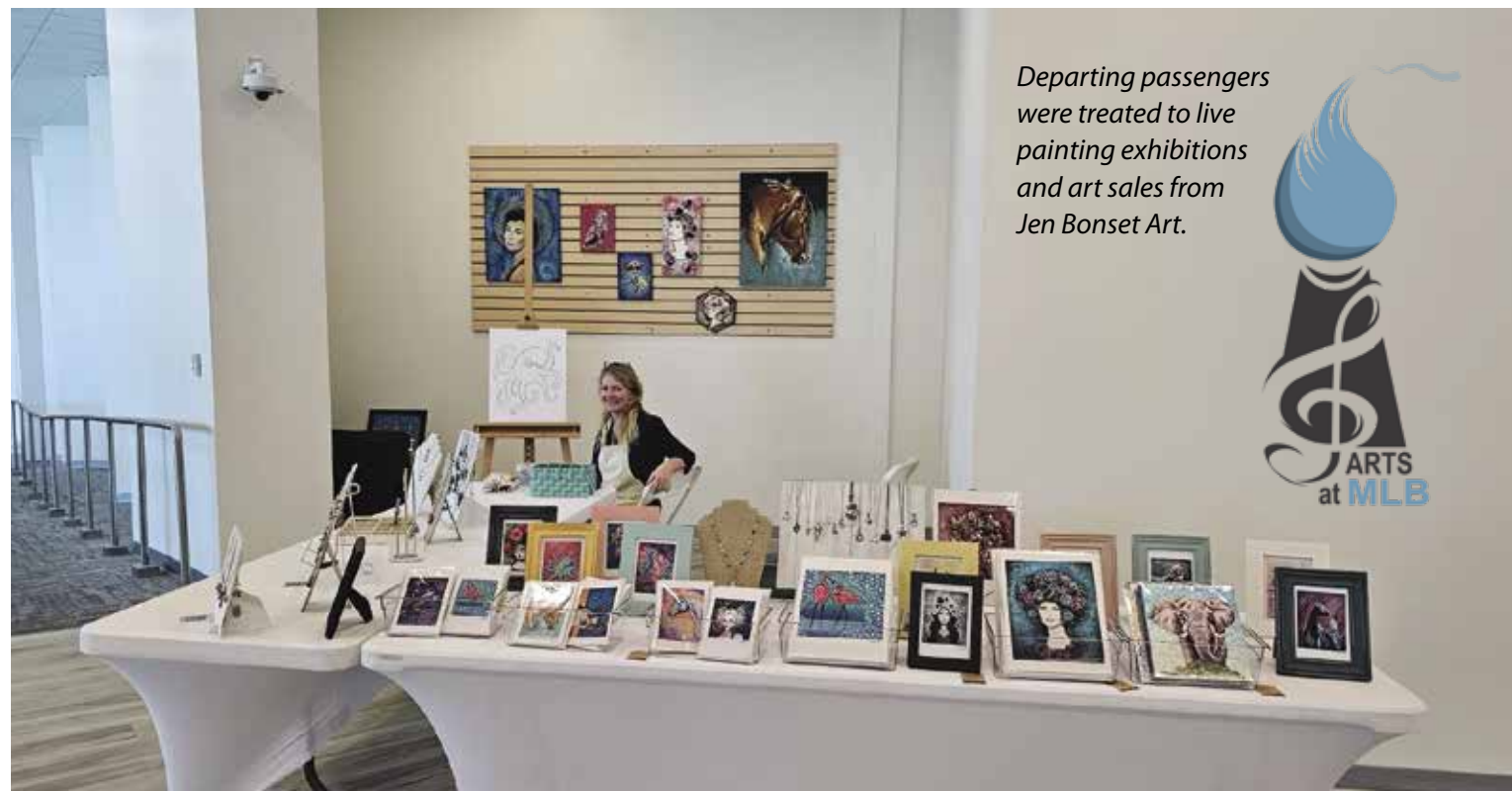
Thanks to our partnership with the Brevard Cultural Alliance, The "Arts at MLB" program features artworks by local artists throughout our terminal. It's a unique opportunity for the public to engage with the area's exceptional talent and many pieces of art have been purchased.



The Perfect Centerpiece To Complete MLB's Terminal Renovation & Expansion

To enhance the departure area near MLB's newly constructed security checkpoint, the airport kicked-off a "Call For Art". Professional artists were invited to submit proposals to create an entertaining and locally inspired wall art design that would greet the hundreds of thousands of travelers who fly MLB each year.

Local artists Kole Trent and David Rothman were selected, and their finished mural has become a defining feature of our terminal as well as marking the airport's inaugural "Arts at MLB" initiative.



Departing passengers were treated to live painting exhibitions and art sales from Jen Bonset Art.



COMMUNITY ENGAGEMENT

12th Annual Corporate 5k

Runners and walkers from over 100 teams gathered on April 13, 2023, at Melbourne Orlando International Airport for the 12th Annual Corporate 5K. This event is known as Brevard County's largest outdoor office bash, where participants enjoy a blend of fitness and teamwork while racing on the runway.



Above photos complimentary: runningzone.com

30th Annual Melbourne Light Parade

Airport employees participated in the 30th Annual Melbourne Light Parade on December 10, 2022. Representing Your Hometown Airport, they joined the festivities with a festive fire engine, spreading Christmas spirit throughout the lighted night parade.



Coffee With A Cop

The Melbourne Airport Police Department, a dedicated team of sworn officers, focuses exclusively on ensuring safety and security at MLB.

On October 22, 2022, MLB hosted Coffee with a Cop, bringing together police officers and the community for a meaningful coffee chat.



National Police Memorial Week

May 15, 2023, MLB honored National Police Memorial Week, a time to remember and pay tribute to those who lost their lives in the line of duty.

Celebrating Bill Potter's Legacy At MLB

A section of St. Michaels Place was renamed Bill Potter Drive, to honor William "Bill" Potter for his 40+ years of service, first as the airport's attorney and then as an Airport Authority Board Member. Potter's dedication to the aviation industry and the airport has been instrumental in MLB's growth and success.



Bill Potter Chronicles MLB's Rich History in New Book

In March 2023, William Potter published, **Melbourne Orlando International Airport: A History from 1928 to 2022**. The book traces the airport's journey from its establishment in a field west of town in 1928, through its role as a Navy fighter training base during World War II, to its current status as a hub for aerospace and defense industries.

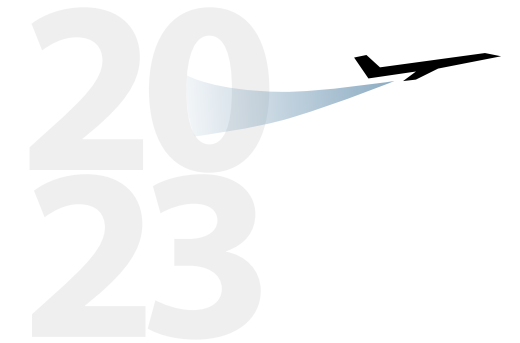
The book features contributions from former airport Executive Directors Kenneth Allen and Richard Ennis, current Executive Director Greg Donovan, past airport authority Chair Jack Ryals, former authority member Ted Fuhrer, and former Executive Director of the Florida Airports Council Bill Johnson. The foreword was written by Nick Wynne, Director of the Florida Historical Society.

Melbourne Orlando International Airport ranked best Florida airport, per FloridaRentals.com study

Melbourne Orlando International Airport was ranked as the top Florida-based airport by a FloridaRentals.com study, a service group that puts vacation rental owners together with travelers looking for vacation rental properties.

19 airports across the state were evaluated using 14 factors, including flight delays, cancellation rates, and nearby hotel costs.

MLB ranked first with a score of 73.97 out of 100, ranking highly for on-time flights and low cancellations. It also offers 102 hotels within five miles, all with nightly rates under \$250.





Annual Report



Access our full financial statement online by scanning the QR code below.



The Coastal Gateway to Central Florida



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